





District Health Assessment for Multiple District 12 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
12 L	T(24)	31	0	31	0%	0	0	0	634	0	634	37	32	5	0.79%	634	20	45%	0	0	32%	55%	0%	13%	5	0	
12 I	T(24)	34	0	34	0%	0	0	0	725	0	725	43	93	-50	-6.45%	786	21	56%	0	0	100%	29%	0%	26%	4	0	
12 O	T(24)	27	0	27	0%	0	1	-1	537	0	537	31	51	-20	-3.59%	564	20	74%	81	3	48%	56%	0%	11%	0	0	
12 N	T(24)	34	0	34	0%	0	2	-2	697	0	697	39	65	-26	-3.60%	728	21	53%	69	1	74%	38%	6%	9%	3	2	
12 S	T(24)	37	0	37	0%	0	0	0	760	0	760	41	29	12	1.60%	787	21	59%	0	0	22%	73%	3%	11%	3	0	1st VDG
		163	0	163	0%	0	3	-3	3353	0	3353	191	270	-79	-2.30%	3,499	21	57%	73	4	55%	50%	2%	14%	15	2	




District Health Assessment for Multiple District 18 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
18 L	T(24)	34	0	34	0%	0	3	-3	1070	0	1070	59	77	-18	-1.65%	1,073	31	32%	52	20	59%	50%	3%	18%	6	0	2nd VDG
18 I	T(24)	47	0	47	0%	2	1	1	899	0	899	106	75	31	3.57%	899	19	60%	30	1	66%	47%	4%	6%	8	0	2nd VDG
18 O	T(24)	39	0	39	0%	0	1	-1	718	0	718	24	75	-51	-6.63%	776	18	67%	105	13	28%	59%	0%	13%	7	0	2nd VDG
18 N	T(24)	45	0	45	0%	0	1	-1	997	0	997	42	62	-20	-1.97%	1,027	22	60%	97	13	69%	53%	0%	9%	7	3	
		165	0	165	0%	2	6	-4	3684	0	3684	231	289	-58	-1.55%	3,775	22	56%	64	47	56%	52%	2%	11%	28	3	




District Health Assessment for Multiple District 30 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
30 M	T(24)	39	1	40	100%	0	3	-3	748	4	752	44	65	-21	-2.72%	786	19	60%	53	19	28%	65%	3%	18%	0	0	2nd VDG
30 S	T(24)	35	0	35	0%	0	1	-1	690	0	690	60	44	16	2.37%	713	20	71%	86	4	17%	46%	6%	14%	9	0	
		74	1	75	100%	0	4	-4	1438	4	1442	104	109	-5	-0.35%	1,499	19	65%	61	23	23%	56%	4%	16%	9	0	



District Health Assessment for Multiple District 31 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
31 L	T(24)	41	0	41	0%	0	1	-1	622	0	622	43	57	-14	-2.20%	663	15	73%	77	11	39%	59%	17%	10%	6	3	
31 I	T(24)	43	0	43	0%	0	2	-2	840	0	840	42	44	-2	-0.24%	860	20	58%	75	17	42%	58%	2%	9%	8	0	
31 O	T(24)	52	0	52	0%	1	0	1	1022	0	1022	108	88	20	2.00%	1,020	20	58%	0	0	62%	46%	0%	13%	8	0	
31 N	T(24)	50	1	51	100%	0	0	0	905	3	908	33	82	-49	-5.12%	958	18	76%	0	0	47%	51%	6%	14%	9	0	
31 S	T(24)	41	1	42	100%	1	2	-1	783	3	786	56	63	-7	-0.88%	820	19	57%	57	9	45%	60%	14%	12%	0	0	2nd VDG
		227	2	229	100%	2	5	-3	4172	6	4178	282	334	-52	-1.23%	4,321	18	65%	68	37	48%	54%	7%	12%	31	3	




District Health Assessment for Multiple District 32 through December 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
32 C		53	0	53	0%	1	2	-1	1295	0	1295	103	116	-13	-0.99%	1,319	24	51%	60	9	68%	45%	6%	9%	8	0	
32 S		56	1	57	100%	0	2	-2	1497	5	1502	96	168	-72	-4.57%	1,475	27	47%	40	34	65%	47%	4%	9%	10	0	
		109	1	110	100%	1	4	-3	2792	5	2797	199	284	-85	-2.95%	2,794	26	49%	50	43	66%	46%	5%	9%	18	0	




District Health Assessment for Multiple District 34 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
34 A	T(24)	40	0	40	0%	2	1	1	1106	0	1106	140	56	84	8.22%	1,013	28	55%	88	2	38%	53%	0%	18%	9	2	GLT
34 B	T(24)	34	0	34	0%	1	2	-1	743	0	743	76	52	24	3.34%	702	22	59%	20	19	35%	50%	0%	29%	8	0	GLT
34 C	T(24)	34	0	34	0%	0	1	-1	901	0	901	46	50	-4	-0.44%	926	27	41%	2	20	47%	56%	3%	0%	7	1	
		108	0	108	0%	3	4	-1	2750	0	2750	262	158	104	3.93%	2,641	25	52%	33	41	40%	53%	1%	16%	24	3	




District Health Assessment for Multiple District 35 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
35 L	T(24)	52	0	52	0%	0	1	-1	1032	0	1032	92	96	-4	-0.39%	1,058	20	58%	79	9	46%	40%	6%	6%	4	0	GLT
35 I	T(24)	38	0	38	0%	0	0	0	972	0	972	115	130	-15	-1.52%	1,040	26	42%	0	0	71%	18%	0%	5%	6	0	
35 O	T(24)	41	1	42	100%	0	2	-2	1052	4	1056	109	72	37	3.63%	1,098	26	48%	12	6	74%	38%	0%	10%	8	2	
35 N	T(24)	50	0	50	0%	0	1	-1	1063	0	1063	66	107	-41	-3.71%	1,113	21	64%	62	11	74%	50%	6%	12%	11	0	
		181	1	182	100%	0	4	-4	4119	4	4123	382	405	-23	-0.55%	4,309	23	54%	41	26	65%	38%	3%	8%	29	2	



District Health Assessment for Multiple District 51 through December 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
51 O		51	0	51	0%	0	0	0	2027	0	2027	93	86	7	0.35%	1,902	40	16%	0	0	78%	43%	0%	18%	9	4	
51 E	T(24)	23	1	24	100%	1	2	-1	567	81	648	66	89	-23	-3.43%	602	25	38%	52	23	75%	50%	8%	29%	5	0	
51 C	T(24)	28	0	28	0%	0	1	-1	838	0	838	46	87	-41	-4.66%	869	30	25%	86	14	75%	57%	11%	29%	6	1	
		102	1	103	100%	1	3	-2	3432	81	3513	205	262	-57	-1.60%	3,373	34	23%	63	37	77%	49%	5%	23%	20	5	





District Health Assessment for Multiple District 60 through December 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
60 A		53	0	53	0%	0	1	-1	1583	0	1583	32	76	-44	-2.70%	1,590	30	11%	28	21	91%	47%	0%	2%	7	3	
60 B		57	2	59	0%	0	0	0	1925	34	1959	34	76	-42	-2.10%	1,960	34	20%	0	0	88%	54%	3%	7%	11	4	
		110	2	112	0%	0	1	-1	3508	34	3542	66	152	-86	-2.37%	3,550	32	16%	28	21	89%	51%	2%	4%	18	7	

\* - District Status: P - Provisional, T - Transitional.

\*\* - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.